



# WILL TECHNOLOGY BIAS HOW WE MAKE PEOPLE-DECISIONS?



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Lead Statistician



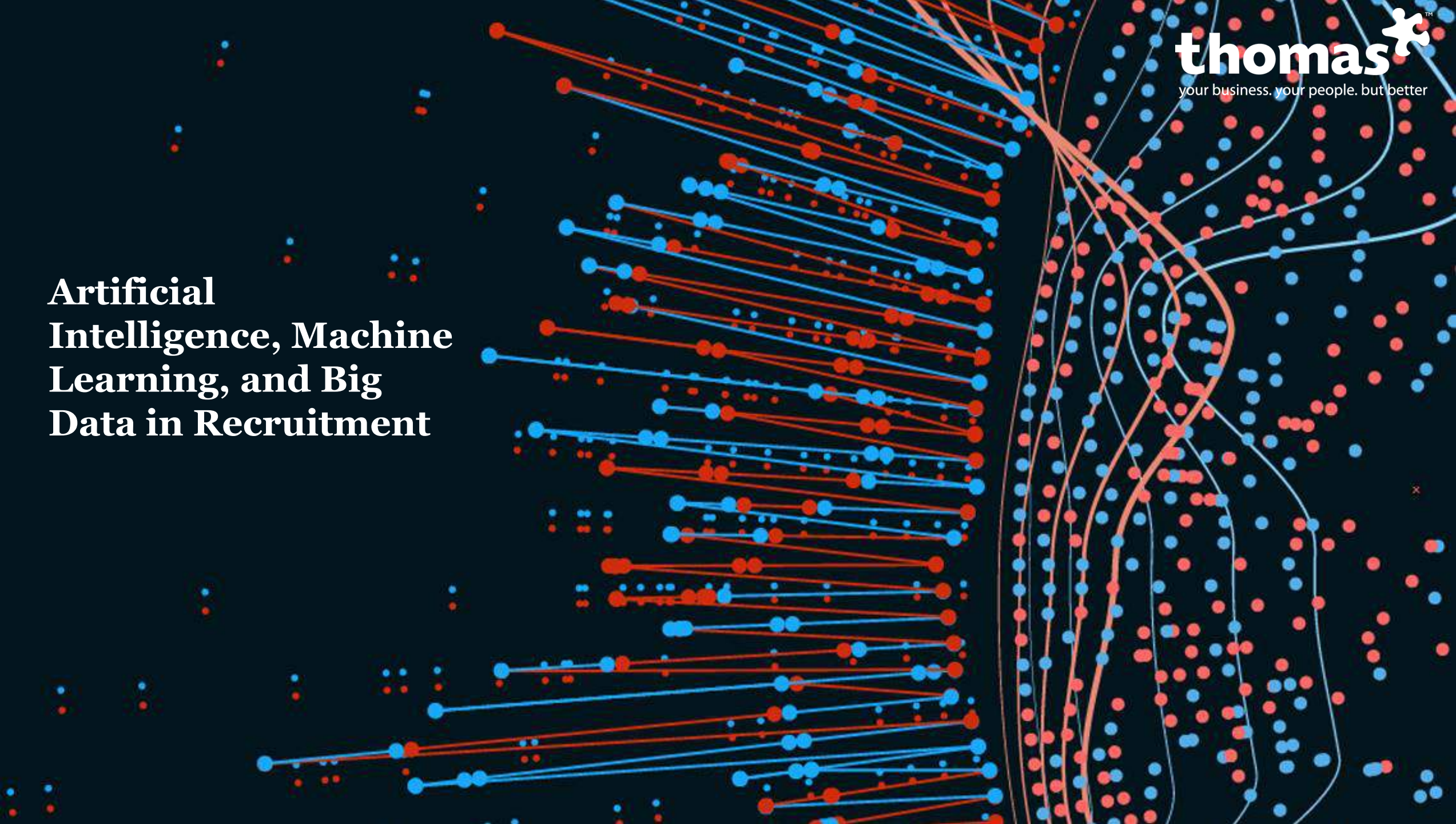
**Thomas International**  
Global Psychology Team

TODAY WE WILL  
TALK ABOUT...

1. **How is technology and data analytics helping?**
2. **Are these making us more bias?**
3. **How Psychology Can Help Combat Bias**



# Artificial Intelligence, Machine Learning, and Big Data in Recruitment



## Latest Research:

- Ψ Predicting Personality from Eye Movement
  - Neurotic people tended to blink faster;
  - Open-minded people had bigger side-to-side eye movements;
  - Conscientious people had greater fluctuations in their pupil size
  
- Ψ Identifying Liars
  - People are terrible at spotting liars
  - Machines can accurately detect lying with 76% accuracy (humans are no better than chance)



# Brilent AI Outperforms Top Human Recruiters

- AI software competed in recruitment competition
- Placed 3<sup>rd</sup> of 8 of the best human recruiters

NEWS PROVIDED BY

**Brilent Inc.** →

Mar 23, 2017, 14:25 ET

- Humans took 4 – 25 hrs
- AI took 3.2 seconds

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OCTOBER 10, 2018 / 4:12 AM / A MONTH AGO

# Amazon scraps secret AI recruiting tool that showed bias against women

Jeffrey Dastin

8 MIN READ



# AI has been shown to increase bias:

- Ψ Face Recognition
  - Identifying gender and race
- Ψ Racism in Judicial System
  - COMPAS decides sentencing based on chance of reoffending
  - Black defendants sentenced more severely
- Ψ Sexism and Gender Bias
  - Linguistic associations:
    - Male names with careers
    - Female names with home and the arts
  - European-American names vs. African-American names

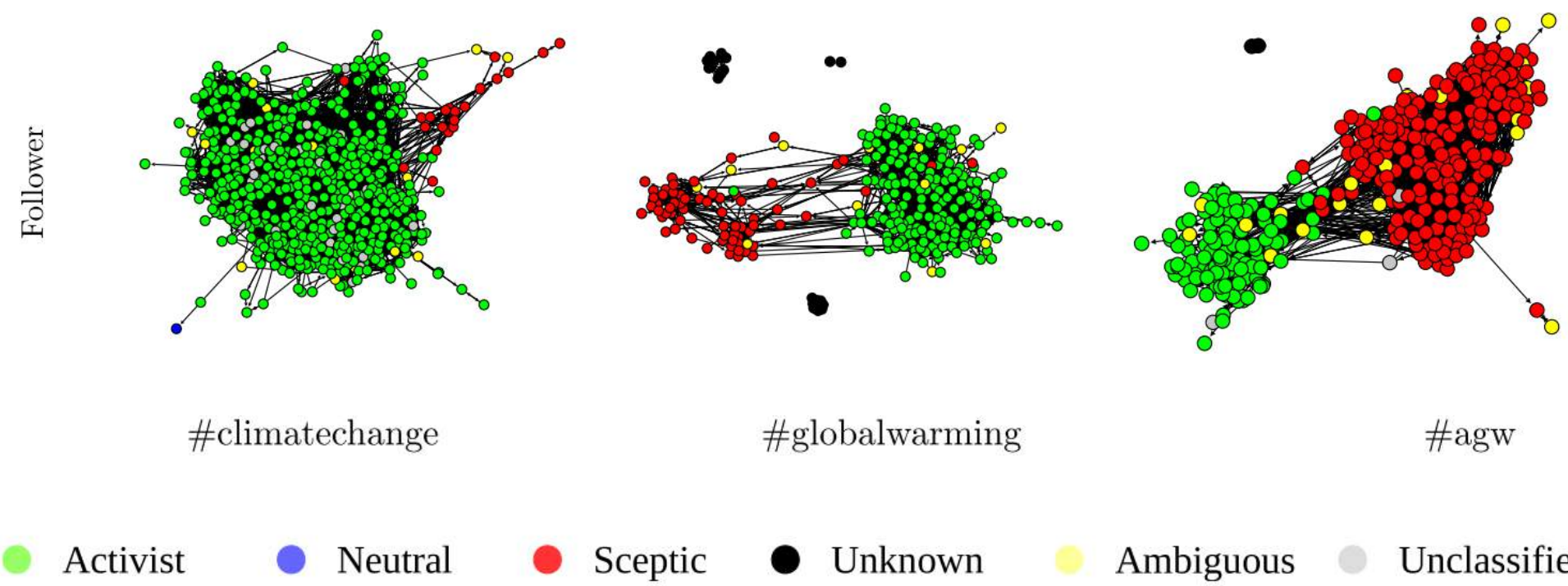




# WHY DO BIASES PERSIST?

**We seek out people who have similar view to ours**

*H.T.P. Williams et al./Global Environmental Change 32 (2015) 126–138*



Williams, H. T., McMurray, J. R., Kurz, T., & Lambert, F. H. (2015). Network analysis reveals open forums and echo chambers in social media discussions of climate change. *Global Environmental Change*, 32, 126-138.

# WHAT ARE THE BIASES?

- ⇒ **Bias in *Who Should Lead***
- ⇒ **Stereotypes about Leadership Qualities**
- ⇒ **Expectations about Gender**







**137 senior (Director or above) female leaders participated, completing personality assessments that were compared to an equivalent group of 137 male leaders.**

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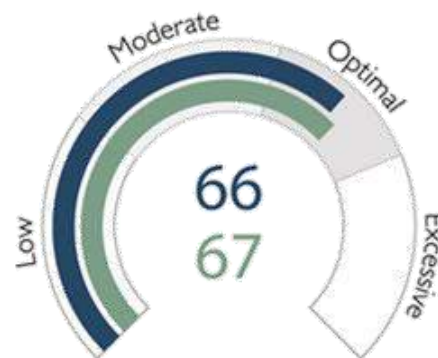


Female vs Male scores

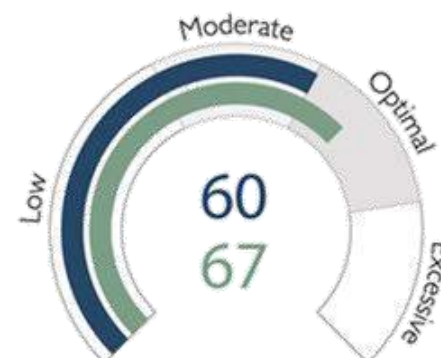
● Female scores

● Male scores

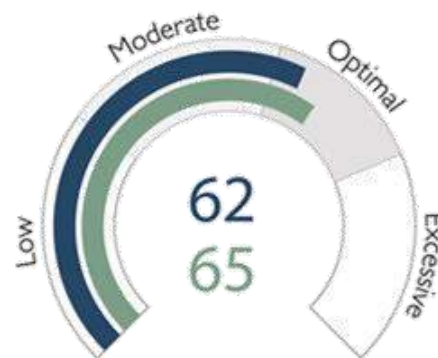
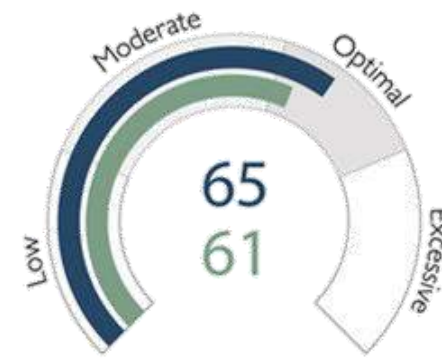
Conscientiousness



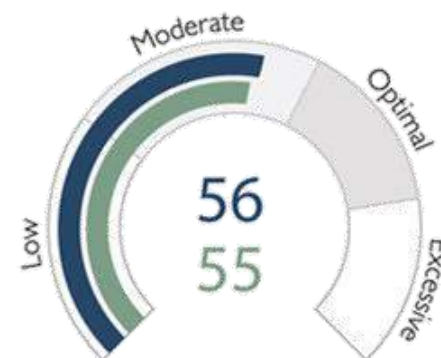
Adjustment



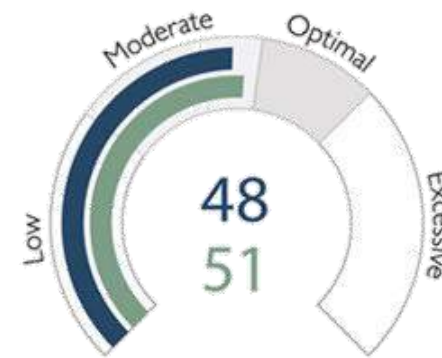
Curiosity



Risk Approach



Ambiguity Acceptance

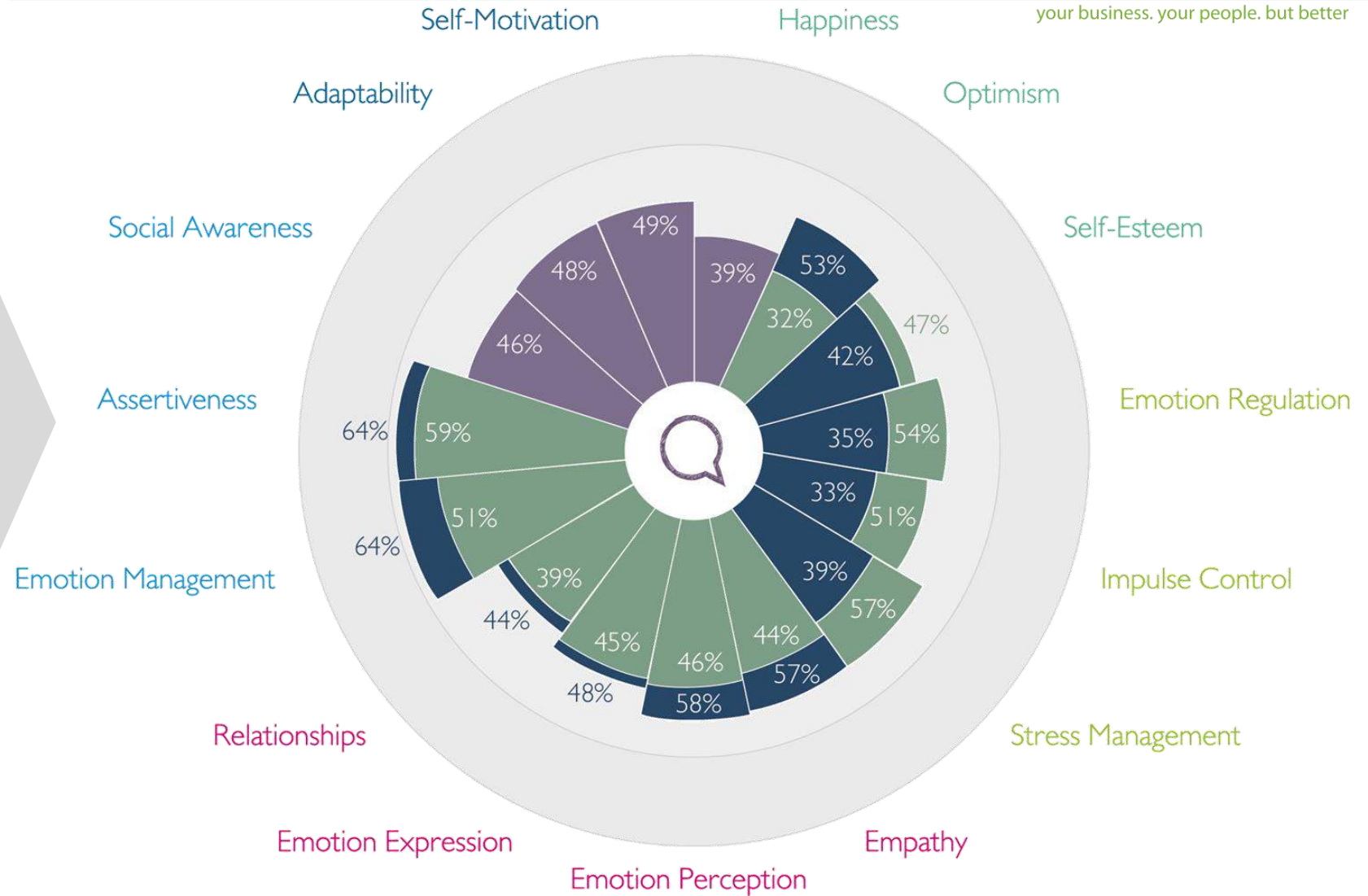


Competitiveness

# QTEIQ<sup>ue</sup>

Female vs Male scores

- Female scores
- Male scores
- Equal scores



## How do we reduce AI's bias?

- Ψ **HR specialists involved in building models**
- Ψ **Data**
  - **Put rubbish in, get rubbish out**
- Ψ **Greater emphasis on identifying, recognizing, and removing bias**



# Thank you

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